

Minutes of the 1311th meeting of the Hart House Board of Stewards held on Thursday, January 7th, 2021 on Zoom video conferencing.

- Present:
- Mr. John Monahan (Warden)
 - Mr. Terry Gardiner (Chair)
 - Ms. Amy Intrator (Recording Secretary)
 - Ms. Audrey Rochette (Presidential Appointee)
 - Ms. Beth Ali (Presidential Appointee)
 - Mr. David Kim (Governing Council Appointee)
 - Mr. David Newman (President [*ex-officio*] Designate)
 - Ms. Dhanya Dass (Steward, Theatre Committee)
 - Ms. Emily Jin (Steward, Art Committee)
 - Mr. Ian Browne (Steward, Farm Committee)
 - Mr. Josh Allen (Steward, RA&W Committee)
 - Mr. Matthew Lee (Steward, Literary and Library Committee)
 - Mr. Mussa Marashi (APUS Appointee)
 - Mr. Nicolas Sartor Campos (Steward, Finance Committee)
 - Ms. Noha Farawi (UTMSU Representative)
 - Ms. Sanaya Rau (Steward, Debates and Dialogue Committee)
 - Ms. Tara Behruz (Steward, Music Committee)
 - Ms. Terese Pierre (Steward, Senior Members Committee)
 - Mr. Tyler Riches (UTSU Appointee)
- Guests:
- Ms. Carol Tan (Financial Assistant, Finance)
 - Ms. Davina Chan (Senior Director, Marketing, Communications & Information Services)
 - Mr. Duc Pho (Manager, Business Operations and Procurement)
 - Ms. Jenifer Newcombe (Director, Strategic Initiatives)
 - Mr. Jimmy Cheung (Director, Facilities and Capital Projects)
 - Ms. Sarah Han (Voting Member, Finance Committee)
 - Ms. Sherry Kulman (Senior Director, Chief Administrative Officer)
 - Mr. Uriel Weisz (Non-Voting Member, Finance Committee)
 - Ms. Zoe Dille (Manager, Learning and Community)
- Regrets:
- Ms. Danielle Karakas (GSU Appointee)
 - Mr. J. Luke Kim (Senior Member, RA&W Committee)
 - Ms. Martina Facchin (Steward, Social Justice Committee)
 - Ms. Sarah Mohamed (SCSU Representative)

The Chair began the meeting with a Statement of Acknowledgement of Traditional Land.

1. Approval of the Agenda

The Chair asked if there were any amendments to be made to the Agenda and none were presented. The following motion to approve the Agenda was made by David Newman, seconded by Terese Pierre, and carried unanimously by all present voting members of the Board of Stewards:

THEREFORE, BE IT RESOLVED THAT the January 7th, 2021, Board of Stewards Meeting Agenda be approved.

2. Approval of the Minutes

The Chair asked if there were any amendments to be made to the minutes and none were presented. The following motion to approve the minutes of the previous Board of Stewards meeting was made by Beth Ali, and seconded by John Monahan, and carried unanimously by all present voting members of the Board of Stewards:

THEREFORE, BE IT RESOLVED THAT the Minutes of the 1310th meeting be approved as presented.

3. Motion to Amend the Hart House Constitution: Senior Members Committee (John Monahan, Warden)*

The Warden introduced the motion to amend Hart House's Constitution to change the name of the "Hart House Senior Members Committee" to the "Hart House Community Members Committee" and change all references to "senior member(s)" in the Constitution to "community members(s)."

This proposed motion was discussed with members of the Board of Stewards at a previous meeting, and the Warden has separately met with the Co-Chairs of the Senior Members Committee to discuss this proposed change.

Any constitutional change must first be approved by the Board of Stewards before moving to the University Affairs Board – a permanent committee of the Governing Council - for review and approval. Hart House takes great care whenever proposing changes to its Constitution.

Previously, Hart House changed terminology from "alumni" to "senior member" to communicate that Hart House welcomed all members of the general community to join as members of Hart House, whereas previously the Constitution had stipulated only alumni of post-secondary institutions could join as members. Hart House changed the name to align with a spirit of inclusivity.

However, the name "Senior Members Committee" has actually led to misunderstandings, as many interpret the term to mean the committee is exclusively for older members, whereas others interpret "senior" as connoting a hierarchy of membership. Since neither of these interpretations is true, and

Hart House is hoping to make the committee even more inclusive and welcoming, Hart House is proposing the name change of “Community Members Committee.”

The following motion was made by John Monahan and seconded by Josh Allen:

THEREFORE, BE IT RESOLVED that the Board of Stewards amend the Constitution of Hart House to replace all instances of “Senior Member(s)” with “Community Member(s)” and replace all reference to the “Senior Members Committee” with the “Community Members Committee.”

The motion was carried unanimously by all present voting members of the Board of Stewards.

For the full motion, see Appendix A.

4. Motion to Amend the Hart House Constitution: Student-Led Standing Committees (John Monahan, Warden)*

The Warden introduced the motion to amend Hart House’s Constitution to change the name of all of Hart House’s student-led committees to include the word “student” in their title.

For context, the University Affairs Board recently approved the amendment to the University’s Policy on the Recognition of Students Groups, which now requires student groups to include “student” in their name if they use “University of Toronto” in their name. As a university ancillary for students, Hart House is not required to implement this policy. However, this proposed amendment is intended to align with the *spirit* of the University’s policy revision. This change to add “student” to the title of groups will also provide student leaders of Hart House Committees with recognition for their leadership, as well as more clearly differentiate student-led activities from those led by Hart House staff. The change might also help to attract more students to join Hart House committees to gain hands-on leadership experience.

The proposal would impact most Hart House Standing Committees, but not all, as some are “blended” committees with a combination of student and community member leadership. The committees exempt from this change include the Hart House Finance Committee, the Hart House Recreational Athletics and Wellness Committee, and the Hart House Senior Members Committee (now tentatively renamed the Community Members Committee, pending approval by the University Affairs Board).

The following motion was made by John Monahan and seconded by Nicolas Sartor Campos:

THEREFORE BE IT RESOLVED that the Board of Stewards amend the Constitution of Hart House to effect the following changes in the names of the following standing committees:

- **The Hart House Art Committee to be renamed the Hart House Student Art Committee;**

- **The Hart House Debates & Dialogue Committee to be renamed the Hart House Student Debates & Dialogue Committee;**
- **The Hart House Farm Committee to be renamed the Hart House Student Farm Committee;**
- **The Hart House Literary & Library Committee to be renamed the Hart House Student Literary & Library Committee;**
- **The Hart House Music Committee to be renamed the Hart House Student Music Committee;**
- **The Hart House Social Justice Committee to be renamed the Hart House Student Social Justice Committee; and**
- **The Hart House Theatre Committee to be renamed the Hart House Student Theatre Committee.**

The Chair then invited any discussion on the motion.

Matthew Lee indicated he will not be objecting to the motion and appreciates the recognition of student leadership; however, he noted that he worried about the branding of Committees, as often Committees have engagement from community members. He raised the concern that the name change could lead to the assumption that committees are for students exclusively.

The Warden responded that community members often raise the issue that the students be recognized as the leaders of Hart House. This name change is consistent with the belief in the importance of student leadership at Hart House. Communications and Marketing will work to encourage the continued engagement of the broader community.

Terese Pierre added, from her experience leading the Literary and Library Committee, the importance of messaging and promoting committee events to encourage broader engagement.

ML thanked the Warden and TP for their comments, noting that they alleviated his fear that community engagement would be negatively impacted by the name change.

Josh Allen noted that the even though the Recreational Athletics and Wellness Committee will not be impacted by this name change, the website incorrectly names the committee the “Students Recreational Athletics and Wellness Committee.”

The Warden thanked JA for his diligence and noted that Hart House will amend the name of the Committee on the website.

Ian Browne commented that lengthening the name of the committees may be difficult from a marketing perspective and questioned how the committees will be referenced on social media going forward.

Davina Chan, Hart House's Chief Marketing Officer, commented that there will be ways to brand the Committee on social media to break up the long name. DC will work with the Communications Executives for each committee to manage any changes that will need to be implemented going forward.

ML commented that as a committee with a longer name (Literary and Library Committee) the committee understands that the name will need to officially change, but is hopeful that they can continue to refer to themselves colloquially within the group and within their branding.

DC commented that she would not encourage changing social media handles, as these are how people recognize and find the group. The use of the official title may be reserved for informing the public who is hosting the event (e.g. this event is hosted by the Hart House Student Literary and Library Committee).

The motion was carried with one abstention.

For the full motion, see Appendix B.

5. 2021/2022 Budget Presentation (Nicolas Sartor Campos, Finance Committee Co-Chair, Sarah Han, Finance Committee Voting Member, and Uriel Weisz, Finance Committee Non-Voting Member)

Three members of the Hart House Finance Committee proceeded to present Hart House's proposed 2021/22 Operating Budget. Nicolas Sartor Campos began by providing an overview of the approval process for the budget. The process begins by each department of Hart House submitting their departmental budget for review by the Finance Department. The staff in the Finance Department provide feedback and compile the various departmental budgets into a finalized House-wide budget. Hart House is proposing a balanced budget for 2021/22.

The review process began with the Hart House Finance Committee analyzing the budget on Dec. 1, 2020. The draft budget was then presented to members of the Board of Stewards in a series of budget workshops on Dec. 9 and 10, 2020. The Finance Committee then analyzed the finalized budget on Jan. 5, 2021. This evening, the Finance Committee is presenting and recommending the budget for approval by the Hart House Board of Stewards. Following this evening's meeting the budget will be presented for approval at the Council on Student Services (presentation: Jan 12; vote: Feb. 16); the Service Ancillary Review Group (Jan. 29); and finally, the University Affairs Board (Mar. 4).

NSC then reviewed projected revenue for 2021/22, which is down significantly from previous pre-pandemic years at an estimated \$18.7 million. A much larger proportion of the anticipated operating revenue will come from student fees (68%), but it is anticipated that food and general revenue will begin to recover from the worst days of the pandemic and will constitute 24% of revenue. The balance will be comprised of membership fees (5%) and other revenue such as donations and clubs (3%). To review projected revenue, see Appendix C, Slide 3.

The operating expenses and commitments for 2021/22 are also a projected at \$18.7 million. The majority of expenses will be comprised of salaries, wages, benefits, & UofT Overhead (57%),

utilities, equipment, maintenance and capital renewal (33%), and clubs and committees programming (2%). Of these three expenses, 92% are “fixed costs” meaning they cannot be reduced as they are fixed commitments, such as utilities, UofT overhead, necessary facility improvements, and more. Variable expenses include the cost of food sold (3%) and general office, software, publicity, theatre production and other miscellaneous expenses (5%). Although the majority of expenses are fixed, Hart House has made an effort to cut expenses wherever possible. Overall, expenses will be reduced 16% compared to the 2020/21 budget. To review projected revenue for 2021/22, see Appendix C, Slide 4.

NSC reviewed the general assumptions of the operating plan: general inflation is forecasted to increase by 2%, enrollment is forecasted to increase by 0.30%, the requested student fee increase is 1.95%, the investment yield is forecasted to increase by 1.65%, the Senior Member fees rate is forecasted to increase by 2%, and salaries, wages and benefits and forecasted to increase by 3.5% (including increase in benefit plans). Additionally, Hart House assumes the following: there will be a gradual increase of revenue generating business lines; Hart House will re-build the operating reserve – largely depleted during 2020/21 - by setting aside 12% of its annual revenue; and most capital project spending will be deferred to enable funds to accrue in the capital reserve for the longer-term Infrastructure Renewal project. To view all assumptions, see Appendix C, Slide 5 and 6.

The total budget of 2021-22 was then presented, including details about the 2020-21 Budget (completed pre-pandemic) and 2020-21 Forecast (considering pandemic impacts) for comparison (see Appendix C, Slide 7). Sarah Han then provided a break-down of the revenue in the proposed budget. There is a 6% increase between the 2020-21 and 2021-22 budget, which is largely due to the projected increase in enrollment in 2021-22. Other sources of revenue, including membership and food revenue, are expected to decrease in 2021-22 as Hart House is expecting some return to normalcy but will continue to be impacted by the pandemic. SH highlighted that Hart House continues to be dedicated to the student-led work of Clubs and Committees, so the funds allotted to this work have not changed. The largest decrease is 80% decrease in donations, grants amortization in 2021-22, due to the fact that in 2020-21 Hart House received its largest one-time single donation since the original gift of the building. To view the revenue, see Appendix C, Slide 8.

SH then reviewed the proposed increase in student fees for 2021-22. Hart House is proposing a 1.95% increase in student fees, which is below the 2% rate of inflation. This increase would translate into the following student fee per term: \$107.49 for St. George full-time students, \$21.50 for St. George part-time students, \$3.30 for UTSC and UTM full-time students, and \$0.67 for UTSC and UTM part-time students. Historically, Hart House has attempted to increase the student fee *less* than the total percentage increase allowed where it was financially feasible and responsible to do so (e.g. in 2018-19, Hart House could have increased fees by 9.56% but elected to only increase fees by 3.5%). In the past couple years, years when Hart House’s budget has been approved not only at the Board of Stewards but also at the COSS table, Hart House has increased fees by the maximum percentage allowed under the university’s **Policy on Compulsory Non-Academic Student Fees (“Protocol”)** on student fees. This revenue was needed to fund the replacement of Hart House’s failing infrastructure and help sustain the building. To review fee increases, see Appendix C, Slide 9 and 10.

SH then explained how Hart House calculates the full-time student fee using the Protocol. Step one is calculating the *adjusted fee base*, which is done by subtracting the *temporary fee* from three years

prior (ie. 2018-19 in this year's case) from the previous year's fee (2019-20). Step two is finding the increase based on inflation by multiplying the adjusted fee base by the rate of inflation, or the "Consumer Price Index" (CPI). Step three is calculating the "University of Toronto Index" (UTI), which is inflation specific to the University of Toronto and takes into consideration changes in salary and benefit costs, revenue, non-salary expenditure and changes in enrollment. With an adjusted fee base of \$99.31, plus a CPI of \$1.99 and a UTI of \$6.19, Hart House arrives at an indexed full-time fee per term for students on St. George campus of \$107.49. This fee is then used as the basis from which to calculate the fee for part-time students and students at UTM and UTSC, and these fees are multiplied by the expected enrollment for the upcoming year to arrive at a total revenue of \$13,214,700 from student fees for 2021-22. See Appendix C, Slide 12-16 for a break-down of the student fee calculation.

Uriel Weisz then provided an explanation of Hart House expenses. Only two expenses have increased in 2021-22, comparative to 2020-21: insurance (which is not controlled by Hart House) and UofT Overhead (also out of Hart House's control). Club and committee expenses remain consistent, but all other expenses are decreasing including cost of food, maintenance, general office expenses and more. Overall, expenses are down \$3,097,100 this year, or 16%, as Hart House has made every effort to decrease expenses and create a balanced budget in a year where revenue will also be down. For the full break-down of expenses, see Appendix C, Slide 17.

UW explained the commitments and transfers. Hart House plans to put over \$2 million in the operating reserve, which is important this year, as Hart House has had to exhaust most of these funds during the pandemic. For a full break-down of capital assets, the operating fund, deferred and major maintenance, and other reserves, see Appendix C, Slide 19.

UW then provided more context on capital projects for 2021-22, which will be reduced to avoid incurring additional expenditures.

The group concluded and welcomed any questions.

Tyler Riches asked firstly about the proportion of student fees compared to other sources of revenue. The students fees this year account for over two-thirds of Hart House's revenue (up from one-half in a typical year). TR asked what is being done to reduce reliance on student fees for Hart House revenue. TR asked secondly why it was deemed necessary to increase student fees in this particular budget.

Sherry Kulman responded that Hart House is always trying to balance student fees and revenue generation from business activities. Hart House has had business revenue generation (around 45% of total revenue in recent years) including a robust restaurant, catering, conferences and more. With the pandemic, the revenue generating streams were effectively closed down. Hart House is planning to aggressively re-build these business revenue-generating streams as soon as these businesses are permitted to reopen.

The Warden added that Hart House does not receive any revenue directly from the University, so the only two principal sources of revenue are the mandatory student fee and business revenue. Student fees do not fully cover the benefits students enjoy at Hart House, so business revenue is also needed to provide students with the level of programming and services they have come to expect from Hart

House. When the building is open and functioning, every time Hart House holds an event for external clients, Hart House is generating revenue but notionally also taking away space from students. Hart House is always trying to find the balance between revenue generation and providing space and services for students and student groups. Recognized student groups do not pay for the usage of space or audiovisual services when holding events. Hart House is always trying to strike the balance, which is why slightly more than half of its revenue tends to be generated from student fees.

The Warden then responded to TR's question about the increase in student fees. Hart House expenses are not going away; Hart House continues to incur significant expenses (including staff salaries, etc.) to be able to offer the *Virtual Hart House* to students as well as maintain the physical building in good repair for the eventual return of students. For instance, over the holiday break, hundreds of students enjoyed virtual fitness classes, and all of these required staffing to facilitate the programs. That said, Hart House has made every effort to reduce expenses this year, including some difficult staffing decisions. Overall this past year, approximately one-third of Hart House appointed staff have been on temporary layoff at some point, and Hart House has reduced its complement of non-appointed staff by 80%. Overall, Hart House is proposing to reduce expenses by approximately 16% compared to last year's budget. Hart House is proposing to increase the fee less than the 2% rate of inflation and will continue to reduce expenses wherever possible even at a time when our second principal source of revenue has essentially been inactive. Hart House is always looking for ways to be able to charge students as little as possible, but financially we require this proposed student fee increase of 1.95% in order to be able to maintain the services and programs that students have come to expect from Hart House. This proposed increase is also the lowest on a percentage basis that Hart House has proposed to students in over five years.

David Kim commented that even with programs being offered virtually, these programs are often complex and require as much work as in-person programming. Looking ahead, physical spaces will also require a great deal of resources to make these spaces safe for the University community. DK adds this perspective from his role in student residences, which has required a great deal of reconsideration for spaces and programming.

JM added that "The Protocol" on student ancillaries dictates that wherever there is a fee increase, part of the increase will be permanent and part will be temporary. In a given year, whichever fee is higher, the CPI or the UTI, will become *temporary*, while the lower fee will become *permanent*. Three years ago, Hart House made the decision to charge students a much lower UTI than they were permitted to charge to help lessen the burden of student fees, but this means that Hart House's adjusted fee base is higher this year, as the temporary fee removed is less than it would have been if Hart House had charged the full UTI permitted three years ago.

TR responded by thanking all the staff and students who took the time to explain the budget and create this budget. He added that with as much respect as possible, he will be opposing the budget and the fee increase on behalf of the students who have spoken to him over the course of the year and expressed the financial stress the pandemic has caused including losing jobs and income. The financial impacts of students will continue to evolve, but many students finances have been effected this year, so TR iterated that he did not want students to return in the fall to fee increases. While the fee increase is only 1.95%, it's on top of many other ancillary fees students pay.

Mussa Marashi responded to TR that he agrees as a fellow student about opposing a fee increase, but given the explanation provided by Hart House, he believes to 1.95% increase is necessary.

For the full presentation, see Appendix C.

a. 2021/2022 Budget Approval (Nicolas Sartor Campos, Finance Committee Co-Chair)

The following motion was made by Nicolas Sartor Campos and seconded by David Kim:

THEREFORE, BE IT RESOLVED THAT the 2021/22 Budget be approved as recommended and presented to the Board of Stewards by the Finance Committee.

The motion was carried with one dissention.

For the full motion, see Appendix D.

6. Committee Presentations

a. Senior Members Committee (Terese Pierre Steward)

Terese Pierre introduced herself as the Steward and one of the three Co-Chairs of the Senior Members Committee. The Committee's mandate is to act as a champion for non-student engagement, seeking to make Hart House more welcoming and innovative both for today's students and for the wider community. It is an important pathway for senior members and alumni to contribute to the House in a meaningful way. The Committee works in tandem with Hart House's own vision to create opportunities for students and non-students alike to delight in the discovery of new voices, opinions and perspectives and engage in learning outside the classroom. The Committee's goals include facilitating connections between students and community members, partnering with other committees and groups, and offering programs of interest to community members.

TP then highlighted some of the Committee's core events including the following: The Alumni-Student Dinner Series (featuring a line-up of guests from a variety of professional backgrounds); the Senior Members Reception; and a variety of other events (Wintersong Music Concert, Life Drawing Workshops, Cider Tasting, Hart House Trivia).

In light of the pandemic, the Committee has had to change many of its programs. The Committee decided to reduce programming for 2020-21, and decided to only continue those programs that could be adapted well to an online format. Some of the programs that have continued include the Alumni Dinner Series (so far the turnout has been around 50 to 70 participants per dinner), and the Committee is currently developing an online model for Trivia Night programming. The Committee is also working with the Hart House Art Committee to plan a lecture focused on the Group of Seven works in the Hart House Collection.

For the full presentation, see Appendix E.

b. Finance Committee (Nicolas Sartor Campos, Steward)

Nicolas Sartor Campos re-introduced himself as the Student Chair of the Finance Committee and the Finance Committee Steward. The Committee provides opportunities for students to learn valuable skills in financial management by participating in conversations and decisions about financial policies and issues. The Committee welcomes students from all disciplines and believe all students can be financially literate.

The Committee holds regular Financial Literacy Workshops, which aim to provide and improve financial literacy and education for all University of Toronto students. The Committee now provides five workshops including the following: *Own Your Financial Future*, *Saving Strategies*, *Fraud Protection*, *Effective Tax Strategies*, and *Slay Your Tax*. All of these workshops are free for students, and have continued online this year.

The Committee also organizes financial literacy programming for youth as part of its community outreach activities. These activities are aimed to serve under-represented communities. In the past, Hart House has worked with the St. Alban's Boys and Girls Club to bring youth from the community into Hart House for a day of learning and fun. Programming included financial literacy workshops, as well as movement activities in the Hart House Fitness Centre. The program was postponed this year due to the pandemic, but Hart House has offered online financial literacy programming for youth including workshops for students in Grades 9-12. The Committee hopes to continue offering these online workshops for youth in the winter term.

The Finance Committee has a unique composition, as it is a mix of students and University staff (including Presidential and Governing Council appointees). Half of the voting members are students, while the other half are non-students. The Committee also includes a variety of non-voting volunteer positions open to students and non-students alike. The Committee meets monthly to learn and discuss Hart House's financial statements, review operating performance, review and analyse the Hart House budget, and provide feedback to the Committee.

For the full presentation, see Appendix F.

7. Warden's Report

The Warden began by welcoming the Board of Stewards to 2021. He continued by extending a special welcome to the newest member of the Board of Stewards, Audrey Rochette, who will be serving as a Presidential Appointee. President Gertler appointed Audrey to serve in this role that was formerly held by Jenny Blackbird, who resigned from the Board when she became a staff member at Hart House.

The Warden explained that due to the Winter Break between the Board of Steward's December and January meeting there is no Departmental Report for this meeting. Regular written reports will return next month. Following this, the Warden provided a brief update on several broad initiatives and achievements. These updates included the following:

- i. **Tri-Campus National Day of Remembrance and Action on Violence Against Women:** On December 4, 2020, Hart House hosted a virtual event to recognize the Tri-Campus National Day of Remembrance and Action on Violence Against Women, in partnership with the UofT Sexual Violence Prevention and Support Centre and the Faculty of Applied Science and Engineering. The event marked the anniversary of the 1989 Polytechnique Massacre where 14 women engineering students were murdered. The event considered concrete actions we can take to combat gender-based violence.
- ii. **National Day of Remembrance for Victims of Air Disasters:** January 8th, 2021, marks the one-year anniversary of the fatal crash of Ukraine International Airlines Flight 752 where 176 passengers were tragically killed, including 8 members of the University of Toronto community. There will be several virtual commemoration events, including an event hosted by the Mutlifaith Centre on January 10, 2021, at 12pm.
- iii. **Winter Break Programming at Virtual Hart House:** *Virtual Hart House* programming continued throughout the break with a special offering of both live virtual programs and anytime virtual programs. A number of students and community members engaged in programming throughout the break. The Warden thanked all the staff and students that made this programming possible.
- iv. **Hart House Elections:** Following the creation of the 2021 Hart House Election Commission at the previous Board of Stewards meeting, Hart House has proceeded with the election process. The Election Commission includes Terry Gardiner (Chief Returning Officer), Nicolas Sartor Campos (Deputy Returning Officer) and Kiran Sukdeo (Deputy Returning Officer). The nominations for the election will run Jan. 13 – Feb. 3, campaigning will run Feb. 4 – Feb. 23, and voting will take place on Feb. 24 and 25.
- v. **Committee Terms of Reference:** As discussed at the November Board of Stewards meeting, Hart House will be updating the Terms of Reference completed by each Committee. The change is to create more consistency across the Committees. By Jan. 25, most Committees will receive a new template to draft their revised document, which they will submit for consideration by Feb. 21.
- vi. **Arbor Room:** Hart House continues to progress towards the reconstruction of the Arbor Room space in the basement of Hart House. Construction is anticipated to be completed by March 2021. The space is being redesigned with accessibility top of mind.
- vii. **Hart House Creative LifeSchool:** Hart House has rebranded the variety of creative virtual classes as the “Creative LifeSchool” where you can take classes focused on a variety of areas including music, photography, food, theatre, and much more. Some of these classes are a supplementary fees.
- viii. **Potential Upcoming Project: Public Space Murals:** Hart House has begun conversations about a potential new project that has come out of the University’s Landmark construction project. There are construction hoardings across the central St. George campus, including throughout the Hart House Commons, which is the space directly across from Hart House. This area is part of the Indigenous Landscape Project,

which will create a prominent, designated Indigenous space at the centre of St. George Campus. Hart House has embarked on discussions with stakeholders across campus to consider turning these hoardings into a canvas for temporary public murals created by Indigenous, Black and racialized students and artists. These discussions continue and this project could begin as early as Spring 2021.

For the full presentation, see Appendix G.

8. Other Business & Announcements

The Chair then asked members of the Board of Stewards if they had any other business or announcements to present. There were no announcements presented.

9. Next Meeting

The next Board of Stewards meeting will be held on Thursday, February 11th, 2021, via Zoom Video Conferencing.

10. Adjournment

Motion to adjourn was made by Terese Pierre, seconded by Audrey Rochette, and carried unanimously by all voting members of the Board of Stewards.

The meeting adjourned at 7:18pm.

Chair
January 26, 2021

Recording Secretary

Appendices:

Appendix A: Motion to Amend the Hart House Constitution: Senior Members Committee (John Monahan).

Appendix B: Motion to Amend the Hart House Constitution: Student-Led Standing Committees (John Monahan).

Appendix C: Hart House Budget Presentation (Nicolas Sartor Campos, Sarah Han and Uriel Weisz).

Appendix D: Hart House Budget Motion (Nicolas Sartor Campos)

Appendix E: Senior Members Committee Presentation (Terese Pierre)

Appendix F: Finance Committee Presentation (Nicolas Sartor Campos)

Appendix G: Warden's Report (John Monahan).