

Minutes of the 1,241<sup>st</sup> meeting of the Hart House Board of Stewards, held on Thursday, February 16<sup>th</sup>, 2011, at 5:30 pm in the South Dining Room.

- Present:           Dr. Bruce Kidd (Interim Warden)  
                      Ms. Anita Comella (Presidential Appointee)  
                      Mr. Matt Dreger (Alumni Committee)  
                      Ms. Lucy Fromowitz (President [*ex officio*] Designate)  
                      Mr. Matt Janicki (UTM Representative)  
                      Ms. Klara Kovar (Art Committee Secretary)  
                      Mr. Ben Peel (Debates Committee Secretary)  
                      Mr. Naufil Rasheed (Finance Committee Secretary)  
                      Ms. Stacey Redick (Literary and Library Committee Secretary)  
                      Dr. Jonathan Steels (Chair)  
                      Mr. Jimmy Truong (Farm Committee Secretary)  
                      Ms. Phoebe Uguy (Theatre Committee Secretary)
- Ms. Amanda Greener (Executive Assistant to the Warden; Recording Secretary)
- Guests:           Mr. Michael De Angelis (Director, Programme Administration)  
                      Mr. Hugh McBride  
                      Ms. Rita O'Brien (CAO)  
                      Mr. Peter Wambera (Senior Development Officer)
- Regrets:          Mr. Nicholas Arrigo (Music Committee Secretary)  
                      Mr. Zeljko Bavcevic (RAC Secretary)  
                      Mr. Kenneth Davy (Governing Council Appointee)  
                      Mr. Justin Goldenthal (APUS Appointee)  
                      Ms. Clara Ho (UTSU Appointee)  
                      Ms. Ann McPherson (GSU Appointee)  
                      Ms. Tori Prouse (Social Justice Committee Secretary)  
                      Dr. Johanne Roberge (RAC Senior Member)  
                      Dr. Helen Slade (Presidential Appointee)

### **1. Approval of Agenda**

**On motion duly made and seconded THE BOARD APPROVED the agenda.**

### **2. Approval of the Minutes of the Meeting of January 12<sup>th</sup>, 2012**

The minutes of the 1,240<sup>th</sup> meeting held on January 12<sup>th</sup>, 2012, were approved.

### **3. Business Arising**

**a) Warden Search Committee Update**—Lucy Fromowitz, Assistant Vice-President, Student Life

Ms. Fromowitz reported to the board on previous committee meetings. A first meeting involving presentations on Hart House history and current vision attracted a significant number of questions and the Interim Warden returned to discuss these questions further. The position of Warden has been advertised in both University Affairs and the Globe and Mail. Ms. Fromowitz reports that there have been nearly fifty applicants thus far, indicating a great interest in the post. The posting will close on February 29<sup>th</sup>, 2012.

**b) Fundraising Campaign Update**—Peter Wambera, Senior Development Officer

Mr. Wambera thanked Board secretaries for contributing their surveys; their participation was a seminal moment in helping to craft the fundraising campaign. The Advancement Plan draft objectives were outlined: to maximize financial support of the vision, demonstrate Hart House's impact, build emotional affinity, connect and engage with donors, connect Hart House to the University's Boundless campaign, and be principles based. It is intended that these objectives be expressed clearly to different audiences in the most appropriate format.

The Draft Strategy was outlined as a House-wide integrated approach based on the theory that the whole is greater than the sum of its parts. A narrative was suggested in which our multi-faceted approach is the strength of the campaign. This would necessitate a major gift campaign (\$25K +); to be supported in time by a longer-term goal of a volunteer campaign cabinet of key donors.

In support of the impact and positioning of the Fundraising Campaign, Mr. Wambera presented Hart House testimonials as well as testimonials from the Boundless/Hart House crossover. These specifically related to Hart House's ability to create global citizens and a space that fostered creative, innovative, collaborative and critical thinking, and disciplinary excellence. It was noted that these testimonials support the vision by demonstrating that Hart House delivers genuine, intimate communities for learning at the heart of the University's mission.

Draft funding priorities were outlined as follows:

- 1) Hart House Physical Renaissance—greening of premises and ensuring it retains distinctive architecture.
- 2) Deliver extraordinary student experience—Hart House is defined by the student experience, which is made stronger through the collaboration of students, alumni, faculty and staff feedback.
- 3) Excellence in co-curricular education—positioning Hart House as an institution of learning and central to the University of Toronto's mission.

Mr Wambera concluded that the next step was to bring a draft to an upcoming meeting of the Board of Stewards for formal approval.

Discussion ensued.

**c) Review and Revision of the Hart House Constitution**—Bruce Kidd, Interim Warden

The Interim Warden announced that he would like to be able to bring a draft of the Hart House Constitution for approval for the next meeting. Louis Charpentier had noted in his November presentation that the constitution should be reviewed. This launched a continuing consultation about a constitution which will preserve the Hart House tradition of shared decision-making while clarifying the roles of governance and administration. The Interim Warden proposed to circulate a draft to the Board via email by March 1<sup>st</sup> to ensure that members had 14 days to review prior to a vote at the next Board of Stewards meeting to amend the constitution. With the Board's approval, the proposed revisions would be submitted to the University Affairs Board for its meeting on April 17. The Interim Warden indicated that the proposed revisions seek to clarify the clear difference in responsibility between Board and administration, and to strengthen the role of the Board. The idea is that the Board approves all policy and governance, yet allows the Warden to carry out his or her duties within the policies set out by the Board. The Warden would continue to submit proposals to the Board of Stewards for consideration.

Comments and questions were opened and a fulsome discussion ensued. The Interim Warden embraced the suggestion to have an ad hoc committee review the draft prior to the motion for approval, and a subcommittee was formed: Jonathan Steels (chair), Jimmy Truong, Stacey Redick and Matt Dreger, to meet prior to March 1<sup>st</sup> to finalize a draft to go forward for approval at the April meeting.

Student committees expressed that they would like a voice to add to the agenda or bring up business at Board meetings. The Interim Warden noted that the Board is an approval body, and while not an appropriate place to brainstorm, once issues have crystallized it is the appropriate place to bring motions forward.

**d) Report of the Working Group to Review the Process and Protocols for Hart House Elections—Motion—Bruce Kidd, Interim Warden**

The Interim Warden introduced Michael De Angelis to present the motion as the House Committee, which would normally table this motion, is dormant.

Mr. De Angelis noted that this working group was put together to review Hart House elections as criticisms were raised in 2011 regarding the transparency of the election process and the low turnout rate to Hart House elections. Mr. De Angelis reviewed the report and concluded that electoral reform is part of a larger question that can't be answered at this time. All other recommendations were outlined from the report.

Discussion ensued.

**On motion duly made and seconded the BOARD APPROVED the following motion:**

**Be it resolved that the report of the working group to review the process and protocols for Hart House elections be approved and its recommendations be implemented for 2012-13.**

**e) 2012-2013 Operating Plan and Budget Update—Rita O'Brien, CAO**

Ms. O'Brien informed the Board that the COSS presentation occurred on January 16<sup>th</sup> with a vote to be held on February 27<sup>th</sup>. A 5.8% increase to the student ancillary fee, to \$3.80 a

semester, was proposed. Although the budget presentation was well received, the students have traditionally voted down the increase, and it is expected that it will be voted down again on principle. These results will be presented to the University Affairs Board on March 13<sup>th</sup>.

**f) Pan Am Games 2015 Update**—Michael De Angelis, Director of Programme Administration

Mr. De Angelis indicated to the Board that the opportunities of the Pan Am Games will be substantial and that programming could be augmented, but that there will also be some disruptions. A first meeting with relevant staff voices around the table has been held to discuss business opportunities and potential disruptions. Updates would be presented to the Board as they unfold. Mr. De Angelis concluded that he believes the opportunities much outweigh the disadvantages, but also notes that there will be a need to negotiate.

**g) Theatre Review Update**—Michael De Angelis, Director of Programme Administration

Mr. De Angelis gave an overview of the review process, with wide consultation through surveys, internal Hart House interviews and presentations, as well as presentations with University of Toronto staff involved with Theatre, and with external Toronto community Theatre involvement.

#### **4. New Business**

**d) Committee Reports**

Appended reports from representatives of the following groups were submitted for the information of Board members:

- Art Committee;
- Debates Committee;
- Farm Committee
- Finance Committee;
- Music Committee.

**e) Departmental Reports:**

Appended reports from the directors/managers of the following departments were submitted for the information of Board members:

- Communications;
- Events and Catering;
- Finance and Information Technology;
- Justina M. Barnicke Gallery;
- Programme;
- Theatre.

#### **5. Interim Warden's Update**

Dr. Kidd highlighted several recent or ongoing events at Hart House, and thanked members for the monthly committee reports, which were succinct and fulsome. Hart House has received word that we were awarded a \$315,000 Trillium grant, as one of a six-unit strong partner. This is a 2.5

yearlong grant to promote healthy living and students.

## **6. Other Business and Announcements**

Mr. Matt Dreger announced the Alumni Committee's annual Trivia Challenge.

Mr. Dreger queried whether, with the House Committee dormant, the Alumni Committee could volunteer to help organize the Committees Dinner, and Mr. De Angelis and Mr. Dreger are to be in contact to discuss this.

Mr. Jimmy Truong noted that the Farm Committee uses the Farm for its programming, but would like to extend this offer to all Hart House committees. Amanda has sent out this notice to the Board of Stewards.

Ms. Lucy Fromowitz noted that there was a discussion at the COSS table about the fact that APUS/GSU/UTSU is looking to have a 2-day retreat in May/June and negotiations are ongoing to have CAR and BOS members invited as well.

## **7. Date of Next Meeting**

The next Board of Stewards meeting will be held on March 15/12

## **8. Adjournment**

The meeting adjourned at 7:10 p.m.

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Chair

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Recording Secretary

March 7, 2012